# Alternative Contracting Overview CMGC & Design-Build

CTC Project Delivery Workshop August 18, 2021

Presented by
Amy Fong
Acting Office Chief
HQ Design
Office of Innovative Design & Delivery
(916) 995-5536



#### **Agenda**

**Standard Delivery Method: Design-Bid-Build** 

Overview

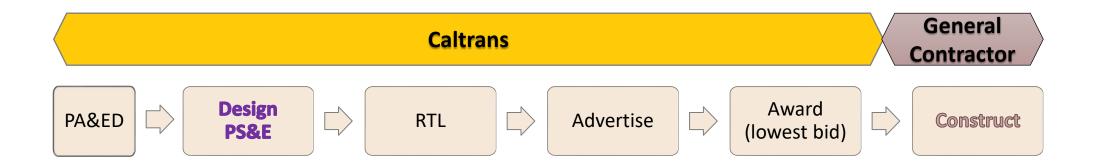
Alternative Delivery Methods: 1) CMGC and 2) Design-Build

- Overview
- Benefits and Challenges
- Project Selection Process
- Change Management



#### **Design-Bid-Build Overview**

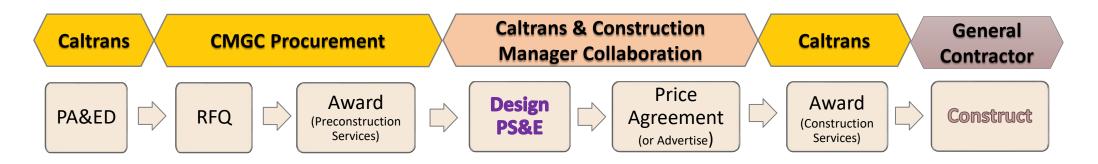
- Standard Project Delivery method
- PS&E (Design) must be complete prior to Advertisement
- Award to lowest responsible bidder





## Construction Manager/General Contractor (CMGC) Overview

- Construction Manager provides input and services during PS&E
- If price is agreed to, Construction Manager becomes the General Contractor
- If price is not agreed to, advertise project
  - Price agreement is dependent on Independent Cost Estimator price

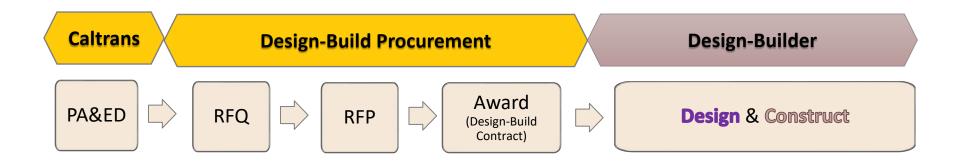




#### **Design-Build Overview**

A delivery method where a contract for both the design and construction of a project is awarded to a single entity.

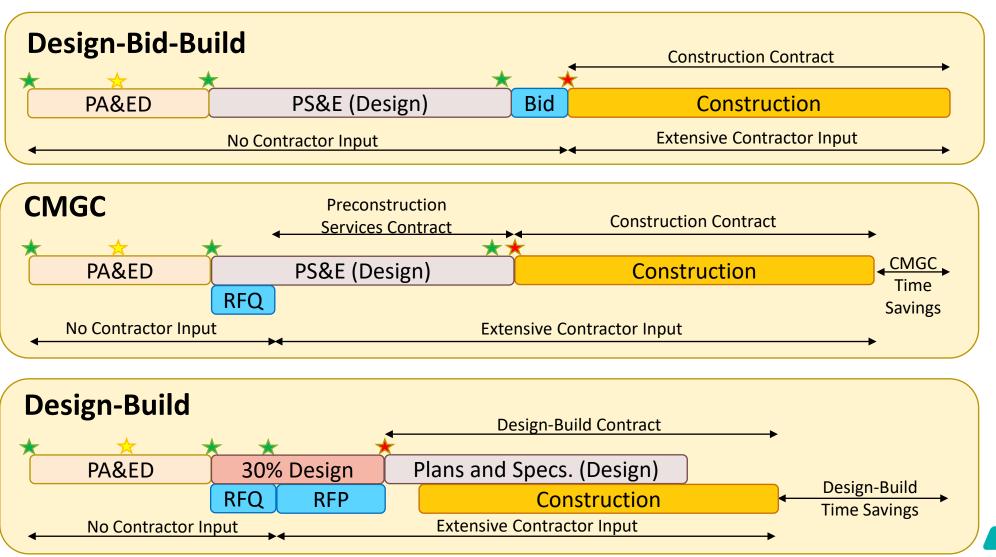
Awarded to either lowest responsible or best value Proposer.





#### **Project Delivery Methods**

- Alt. Delivery Decision Point
- ★ CTC Action
- ★ Award





#### **CMGC**

BENEFITS	CHALLENGES
<ul> <li>Assist with permits/3rd party approvals</li> <li>Improved constructability &amp; partnering</li> <li>Innovation opportunities</li> <li>Improved risk mitigation/avoidance         <ul> <li>Less Contract Change Orders</li> <li>No claims</li> </ul> </li> <li>Faster Delivery         <ul> <li>Schedule optimization</li> <li>Project can be delivered in work packages</li> </ul> </li> </ul>	<ul> <li>Higher support costs (contractor and Independent Cost Estimator)</li> <li>Redesign to implement contractor suggestions</li> <li>Negotiating price with a single "bidder"</li> <li>Estimate reconciliation (bid-based vs. cost-based estimates)</li> <li>Keeping bid option open</li> </ul>



### **Design-Build**

BENEFITS	CHALLENGES
Fastest delivery method	Defining the project at 30% design
<ul> <li>Reduced staffing needs</li> </ul>	<ul> <li>Less control over final design</li> </ul>
Risk transfer	<ul> <li>Quality may be subordinate to cost</li> </ul>
<ul> <li>Design-Build owns design and constructability risks</li> <li>Innovation opportunities</li> <li>Best Value selection</li> </ul>	<ul> <li>Steep learning curve for staff</li> <li>Fast pace of reviews</li> <li>Design-Build Contract</li> <li>Undocumented preferences/practices</li> </ul>
<ul> <li>Design and cost competition among teams</li> <li>Early cost certainty</li> </ul>	



#### **Project Selection Process Overview**

Districts nominate projects

Nomination Fact Sheet

HQ Office of Innovative Design & Delivery assesses the projects

HQ Alternative Contracting Steering Committee reviews & approves the projects

 Chief Engineer, Project Delivery Division Chiefs, Programming Division Chief, & FHWA

Approved projects can move forward to procurement



#### **Change Management**

- Districts are to manage within programmed amount
- CMGC and Design-Build project amendment process is the same as Design-Bid-Build
  - Except CMGC can segregate the project in the year of delivery into work packages. A list of the anticipated work packages and their delivery year must accompany the initial construction allocation request.



#### Questions



